

Exceptional Times

*Report of the Executive Vice President
and Chief Operating Officer,
Leonard W. Sandridge*

THE 2002–2003 FISCAL YEAR WAS A TESTAMENT TO THE fundamental strength and resilience of the University of Virginia. We began the year in a difficult environment, facing sharp cuts in state funding. By the end of the year, we emerged as one of only two public institutions with the top rating from all three major bond-rating agencies, we achieved a return on our endowment second only to Harvard's, and we recaptured our position as the nation's top public institution as ranked by *U.S. News & World Report*. These exceptional results speak to the hard work of our staff and faculty, the effectiveness of the Board of Visitors and the management team, and the underlying fiscal stability and soundness of the institution.

Decisive Action, a Solid Foundation

SUFFERING FROM A dramatic reduction in tax receipts, the state cut its operating support for the University by 25 percent in 2002–2003, trimming our general fund appropriation to \$138 million, or just 9.4 percent of our revenues. We took early and decisive measures to hold down costs while protecting the quality of our academic programs. We instituted a hiring and discretionary spending freeze, consolidated administrative departments, established financial self-sufficiency models for Law and Darden, and temporarily deferred maintenance. The Board of Visitors established a budget defense fund for the president's



use, drawing on resources generated by the endowment and our auxiliary enterprises, such as the bookstore, athletics, housing, and the parking system. This fund enabled us not only to address serious deficiencies but to launch new initiatives.

The strength of our endowment helped us weather these tough times. By June 30, 2003, our

pooled endowment had reached \$1.8 billion. In a year in which many institutions suffered declines, we achieved a 9.2 percent return on our pooled endowment, the second best performance in the nation and well above the average of 2.9 percent reported by peer institutions. More important, our returns have been consistent, averaging 3.6 percent annually over the last three years. Over the same time, the S&P 500 posted an average annual decline of 11.2 percent. These results reflect the superb vision and leadership of the board of the University of Virginia Investment Management Company (UVIMCO) and the extraordinary work of Alice Handy, who has overseen



the management of the endowment for twenty-nine years. As Ms. Handy leaves her post this year as president of UVIMCO to pursue personal business interests, she can look back at an incomparable legacy of careful stewardship of this vital resource.

The generous support from alumni and friends who contributed nearly \$262 million in gifts in 2002–2003 served to protect the University during this tough period. The total represents a 2.7 percent increase from 2001–2002 and the third time in four years we have set a record in our fund raising.

A Strong Endorsement

THE PERFORMANCE OF OUR endowment and the effectiveness of our development efforts were key factors in Standard & Poor's decision to award the University its coveted AAA debt rating in 2003. Along with the University of Texas, we are one of only two public institutions to hold the top rating from Standard & Poor's, Fitch Ratings, and Moody's Investors Service. In upgrading the University's credit rating, Standard & Poor's also cited demand for our academic programs, our national reputation for excellence in teaching and research, our solid financial management, and the improved financial performance of our Medical Center.

S&P's top rating covers the University's existing debt as well as the recent \$200 million in variable- and fixed-rate debt we issued this past year. The bond issue allowed us to refund previously issued bonds and to finance seven new projects. Refunding old bonds will save us \$750,000 each year in interest expenses, and we expect that our new debt-portfolio management approach will save an additional \$15 million over the life of the new bonds.

A Superb Management Team

ANOTHER REASON FOR OUR success this year was the stellar work of a resourceful and experienced management team. During the year, we added persons with new ideas to a team of

seasoned professionals. The partnership between Arthur "Tim" Garson, Jr., vice president and dean of the School of Medicine, and R. Edward Howell, vice president and chief executive officer of the University Medical Center, has reinvigorated the University Health System. Under their leadership, we have completed a Decade Plan, strengthened our research infrastructure, and achieved a 5 percent operating margin in the Medical Center.

This year we named Patricia Lampkin as our new vice president for student affairs. Her experience as a member of our student-life administration over the past twenty-five years proved instrumental as the University moved to create a more welcoming environment for an increasingly diverse student population and placed emphasis on our programs of education outside the classroom. R. Ariel Gomez, a leading advocate of the University's initiative to attain leadership in morphogenesis and regenerative medicine, was confirmed as vice president for research and graduate studies. These and other members of our management team, working closely with our faculty and the Board of Visitors, made the hard choices this year that enabled us to decrease our expenditures and strengthen our revenue base while maintaining the integrity of our programs.

Creating a New Model

THE CURRENT ECONOMIC climate provides a unique opportunity for the University to forge a new relationship with the Commonwealth of Virginia, creating the new model of a public institution financed largely with non-state resources. In the past ten years, the state's share of our total revenues has dropped from some 27 percent to 8.1 percent for fiscal year 2003–2004.

This year we reached a significant milestone: for the first time, we received more of our operating support from private sources, such as gifts and endowment income, than from our state appropriation. Our effort toward a new working relationship with the Commonwealth reflects our

changed funding levels and represents a natural progression in our institution's growth.

We are working with the state to gain the flexibility we need to sustain this new model for financing a public institution. In 2003, the General Assembly approved eleven of twelve decentralization initiatives we proposed. These measures will, for example, give us greater flexibility to set our staffing levels, to move forward with maintenance and capital projects, and to complete lease transactions. The General Assembly also gave us the opportunity to raise in-state tuition, helping us to offset budget cuts while maintaining our commitment to meeting 100 percent of undergraduate students' demonstrated need through financial aid.

Adding to the complexity of these discussions is the prospect of enrollment growth. Virginia faces a substantial increase in its college-age population, and although we have yet to determine how much of this new student demand we will take on, we know that growth will require careful planning and preparation for our academic programs and our self-supporting activities such as student housing, transportation, and recreation. Sound planning in these areas is absolutely essential.

Determining Our Future

WE ARE PROUD OF OUR accomplishments and excited about our prospects. Even in hard times, we protected critical areas and made significant strides to improve our operations. We intend to build on these achievements. We are eager to demonstrate that we can be more self-sufficient and can assume more responsibility toward securing our destiny among the nation's finest institutions of higher learning.

Sincerely,



Leonard W. Sandridge
Executive Vice President
and Chief Operating Officer

THE UNIVERSITY OF VIRGINIA
MANAGEMENT’S DISCUSSION AND ANALYSIS (UNAUDITED)

Introduction

This discussion and analysis provides an overview of the financial position and results of activities of the University of Virginia for the year ended June 30, 2003. Comparative information for the year ended June 30, 2002, has been provided where applicable. This overview has been prepared by management and should be read in conjunction with the financial statements and the footnotes that follow this section. The referenced financial statements were prepared in accordance with Governmental Accounting Standards Board (GASB) principles. During fiscal year 2002, the University adopted GASB Statement 35, *Basic Financial Statements—and Management’s Discussion and Analysis—for Public Colleges and Universities*, as amended by subsequent GASB Statements 37 and 38. These GASB statements establish standards for the preparation of public college and university financial statements that focus on aggregate operations. The previous model, by contrast, focused on accountability of individual fund groups. As a result, these financial statements are not comparable to the financial statements for the fiscal years before 2002.

Background

The University of Virginia is an agency of the Commonwealth of Virginia and is governed by the University’s Board of Visitors. A separate report is prepared for the Commonwealth of Virginia that includes all agencies, boards, commissions, and authorities, over which the Commonwealth exercises or has the ability to exercise oversight authority. The University is a component unit of the Commonwealth of Virginia and is included in the basic financial statements of the Commonwealth.

A public institution of higher learning with approximately 19,200 students and 2,000 instructional and research faculty members in ten separate schools, the University offers a wide diversity of degree programs, including doctorates in fifty-five disciplines. The University is recognized internationally for the quality of its faculty and for its commitment to the primary academic missions of instruction, research, public service, and patient care. The University is consistently ranked among the nation’s top universities, both for its general academic programs and for its strengths in specific disciplines. Its dedication to the student experience is extraordinary among major public institutions, and its dedication to new advances in research permeates all of its schools and colleges. The University’s Health System also has a tradition of excellence in teaching, advancement of medical science, and patient care.

Financial Highlights

The University’s financial position remained strong at June 30, 2003, with total assets of \$4.5 billion and liabilities of \$1.0 billion. Increases in endowment assets and in net capital assets primarily account for the growth when comparing this year’s total assets to 2002’s total assets of \$3.9 billion. This is consistent with the performance of the endowment and the additional capital projects undertaken by the University. Net assets, which represent the residual interest in the University’s assets after liabilities are deducted, are \$3.4 billion. This is a 6.9 percent increase over fiscal year 2002’s restated net assets of \$3.2 billion. The growth in net assets is primarily attributable to a \$170 million increase in investment income over the prior year. Endowment performance came in at a healthy 9.2 percent for the year.

Using the Financial Statements

The University’s financial report includes three financial statements: the Statement of Net Assets, the Statement of Revenues, Expenses, and Changes in Net Assets, and the Statement of Cash Flows. As stated earlier, these financial statements are prepared in accordance with Governmental Accounting Standards Board (GASB) principles, which establish standards for external financial reporting for public colleges and universities, and require that financial statements be presented on a consolidated basis to focus on the university as a whole, with resources classified for accounting and reporting purposes into four net asset categories. Under these principles, revenues and expenses are categorized as either operating or non-operating. Significant recurring sources of the University’s revenues, including state appropriations, gifts, and investment income are considered non-operating, as defined by GASB Statement 33. Consequently, the operating loss of \$267 million does not account for these normal revenue sources. Adding the net non-operating revenues of \$421 million for the fiscal year more than offsets the operating loss and results in an adjusted income figure of \$154 million. This provides a more accurate picture of the University’s total scope of operations. Pledges from donors (excluding permanent endowments) are recorded as receivables and non-operating revenues at the date of the pledge. Both non-operating gift revenue and pledge receivables decreased slightly this year as more new gifts were received by the University’s affiliated foundations.

Statement of Net Assets (in thousands)

The Statement of Net Assets presents the financial position of the University at the end of the fiscal year and includes all assets and liabilities of the University. The difference between total assets and total liabilities—net assets—is one indicator of the current financial condition of the University, while the change in net assets is an indicator of whether the overall financial condition has improved or worsened during the year. Assets and liabilities are generally measured using current values. One notable exception is capital assets, which are stated at historical cost less an allowance for depreciation. A summary of the University’s assets, liabilities, and net assets at June 30, 2003, and June 30, 2002 (restated), follows:

SUMMARY OF THE STATEMENT OF NET ASSETS				
	2003	2002	INCREASE/(DECREASE) AMOUNT	PERCENT
CURRENT ASSETS	\$ 749,397	\$ 610,768	\$138,629	22.7%
NON-CURRENT ASSETS:				
Endowment and other long-term investments	2,462,273	2,109,906	352,367	16.7%
Capital assets, net	1,285,009	1,200,948	84,061	7.0%
Other	1,472	2,411	(939)	(38.9%)
TOTAL ASSETS	4,498,151	3,924,033	574,118	14.6%
Current liabilities	423,736	249,107	174,629	70.1%
Non-current liabilities	624,976	447,093	177,883	39.8%
TOTAL LIABILITIES	1,048,712	696,200	352,512	50.6%
NET ASSETS	\$3,449,439	\$3,227,833	\$221,606	6.9%

A review of the University's Statement of Net Assets at June 30, 2003, shows that the University continues to build upon its strong financial foundation. This financial health reflects the prudent utilization of its financial resources, including careful cost controls, effective management of its endowment, conservative utilization of debt, and adherence to its long-range capital plan for the maintenance and replacement of the physical plant.

Current assets consist primarily of cash, operating investments, and accounts receivable, which totaled \$749 million as compared to the previous year's \$611 million, a gain of \$138 million or 22.7 percent. This year the University participated again in the Securities Lending program, and the increase in security lending of \$156 million largely accounted for the increase in current assets.

Current liabilities consist primarily of accounts payable and obligations under securities lending. Securities lending affects both current assets as outlined above and current liabilities as explained in the footnote on Investment Risk. While total current liabilities increased to \$424 million, the majority of that increase resulted from participation in securities lending. Adjusting for this program, the remaining current liabilities rose 7.5 percent.

From a liquidity perspective, current assets cover current liabilities 1.77 times, an indicator of good liquidity. Current assets also cover six months of total operating expenses, including depreciation.

Endowment and Other Investments

Performance. The major portion of the University's endowment is maintained in a single investment pool named the University Pooled Endowment Fund. The annual return for the Pooled Endowment Fund this year was 9.2 percent. Included in the calculation of this performance figure are realized and unrealized gains and losses, along with investment income. With this return, total investment income for all funds rose 871.5 percent or \$170 million.

Distribution. The University distributes endowment earnings in a way to balance the annual support required for operational needs against the requirement to preserve the purchasing power of the endowment for future periods. The endowment spending rate policy is approved by the Board of Visitors and is based on total return, not actual earnings. The total distribution for the Pooled Endowment Fund was \$83.1 million, consisting of \$17.6 million in current year's investment income and \$65.5 million in investment asset appreciation.

Balance. The total endowment investment balance on the Statement of Net Assets is \$1.96 billion. The University's portion is approximately \$1.79 billion, while the remainder of \$174 million comprises endowment assets held on behalf of affiliated foundations. At the end of the previous fiscal year, \$100 million of endowment assets were held on behalf of affiliated foundations. From a net assets perspective, earnings from the endowment, while expendable, are mostly restricted as to use by the donor. It is important to note that of the University's endowment funds, only \$523 million or 29 percent can be classified as unrestricted net assets. From this unrestricted endowment, a significant portion of the income is internally designated by the University for scholarships, fellowships, professorships, research efforts, and other important programs and activities. As of June 30, 2003, the remainder of the endowment (71 percent) was classified as restricted net assets with the breakdown being: \$313 million of restricted non-expendable net assets; \$962 million of restricted expendable net assets; and \$32 million of restricted life income funds.

Capital and Debt Activities

One of the critical factors in continuing the quality of the University's academic and research programs and residential life is the development and renewal of its capital assets. The University continues to implement its long-range plan to modernize its older teaching and research facilities, balanced with new construction.

Capital additions, net of retirements, were \$148.9 million in 2003 and \$150.7 million in 2002. Capital additions primarily comprise replacement, renovation, and new construction of academic, research, and health care facilities, as well as significant investments in equipment, including information technology. Construction in process at June 30, 2003, included the building housing the Mary and David Harrison Institute for American History, Literature, and Culture and the Albert and Shirley Small Special Collections Library; expansion of the Cancer Center; expansion of the University Hospital; the John Paul Jones Arena; the Aquatic and Fitness Center addition; and the replacement of the Observatory Hill dining facility.

The University takes seriously its role of financial stewardship and works hard to manage its financial resources effectively, including the use of debt to finance capital projects. As evidence of its financial management, Moody's Investors Service has assigned the University its highest credit rating (Aaa) for bonds backed by a broad revenue pledge. Another service, Fitch, Inc., assigned the University its highest AAA rating. And this year, Standard and Poor's joined in assigning its AAA rating to the University. The University of Virginia is now one of only two public institutions with the highest bond ratings from all three agencies. Besides being an official acknowledgment of the University's strong financial position, these ratings enable the University to obtain future debt financing at optimum pricing. In March of 2003, the University issued \$200 million of bonds, under its own bond ratings, for the first time in recent history. Utilizing a mix of variable- and fixed-rate bonds, cost-effective financing was obtained. A portion, \$79.9 million, was used to advance-refund 1992 and 1993 outstanding bonds, resulting in a net present-value savings of \$6.95 million.

Long-term debt increased by \$103 million to \$439 million this year. This rise in long-term debt was planned and expected as the University embarked on several major capital projects.

Net Assets (in thousands)

Net assets represent the residual interest in the University’s assets after liabilities are deducted. The University’s net assets at June 30, 2003, and 2002 are summarized below.

NET ASSETS	2003	2002	INCREASE/(DECREASE)	
			AMOUNT	PERCENT
INVESTED IN CAPITAL ASSETS, NET OF RELATED DEBT	\$ 917,924	\$ 871,844	\$ 46,080	5.3%
RESTRICTED:				
Non-expendable	311,779	282,719	29,060	10.3%
Expendable	1,275,452	1,215,091	60,361	5.0%
UNRESTRICTED	944,284	858,179	86,105	10.0%
TOTAL NET ASSETS	\$3,449,439	\$3,227,833	\$221,606	6.9%

Net assets invested in capital assets, net of related debt, represent the University’s capital assets net of accumulated depreciation and outstanding principal balances of debt attributable to the acquisition, construction, or improvement of those assets.

Restricted non-expendable net assets comprise the University’s permanent endowment funds. These are stated at original cost and exclude earnings and gains and losses.

Restricted expendable net assets are subject to externally imposed restrictions governing their use. This category of net assets includes earnings from permanent endowment funds that can be spent, but only in accordance with restrictions imposed by external parties.

Although unrestricted net assets are not subject to externally imposed stipulations, a portion of the University’s unrestricted net assets has been designated for various academic and research programs and initiatives, as well as capital projects, and built into the ongoing budget.

Statement of Revenues, Expenses, and Changes in Net Assets (in thousands)

The Statement of Revenues, Expenses, and Changes in Net Assets presents the University’s results of operations. Given below is a summarized statement of the University’s revenues, expenses, and changes in net assets for the years ended June 30, 2003, and June 30, 2002.

SUMMARY OF THE STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS	2003	2002	INCREASE/(DECREASE)	
			AMOUNT	PERCENT
Operating revenues	\$1,225,850	\$1,115,255	\$110,595	9.9%
Operating expenses	1,492,882	1,456,795	36,087	2.5%
OPERATING INCOME (LOSS)	(267,032)	(341,540)	74,508	21.8%
NON-OPERATING REVENUES (EXPENSES):				
State appropriations	140,826	176,053	(35,227)	(20.0%)
Gifts	70,544	78,698	(8,154)	(10.4%)
Investment income	189,702	19,527	170,175	871.5%
Other net non-operating revenues	19,513	744	18,769	2,522.7%
NET NON-OPERATING REVENUES	420,585	275,022	145,563	52.9%
INCOME BEFORE OTHER REVENUES, EXPENSES, GAINS OR LOSSES	153,553	(66,518)	220,071	330.8%
Capital appropriations, gifts, and grants	37,883	28,104	9,779	34.8%
Additions to permanent endowments	30,170	63,701	(33,531)	(52.6%)
TOTAL OTHER REVENUES	68,053	91,805	(23,752)	(25.9%)
Increase in net assets	221,606	25,287	196,319	776.4%
Net assets—beginning of year (restated)	3,227,833	3,202,546	25,287	0.8%
NET ASSETS—END OF YEAR	\$3,449,439	\$3,227,833	\$221,606	6.9%

One of the University’s greatest strengths is its well-balanced stream of revenues, which allows it to weather difficult economic times.

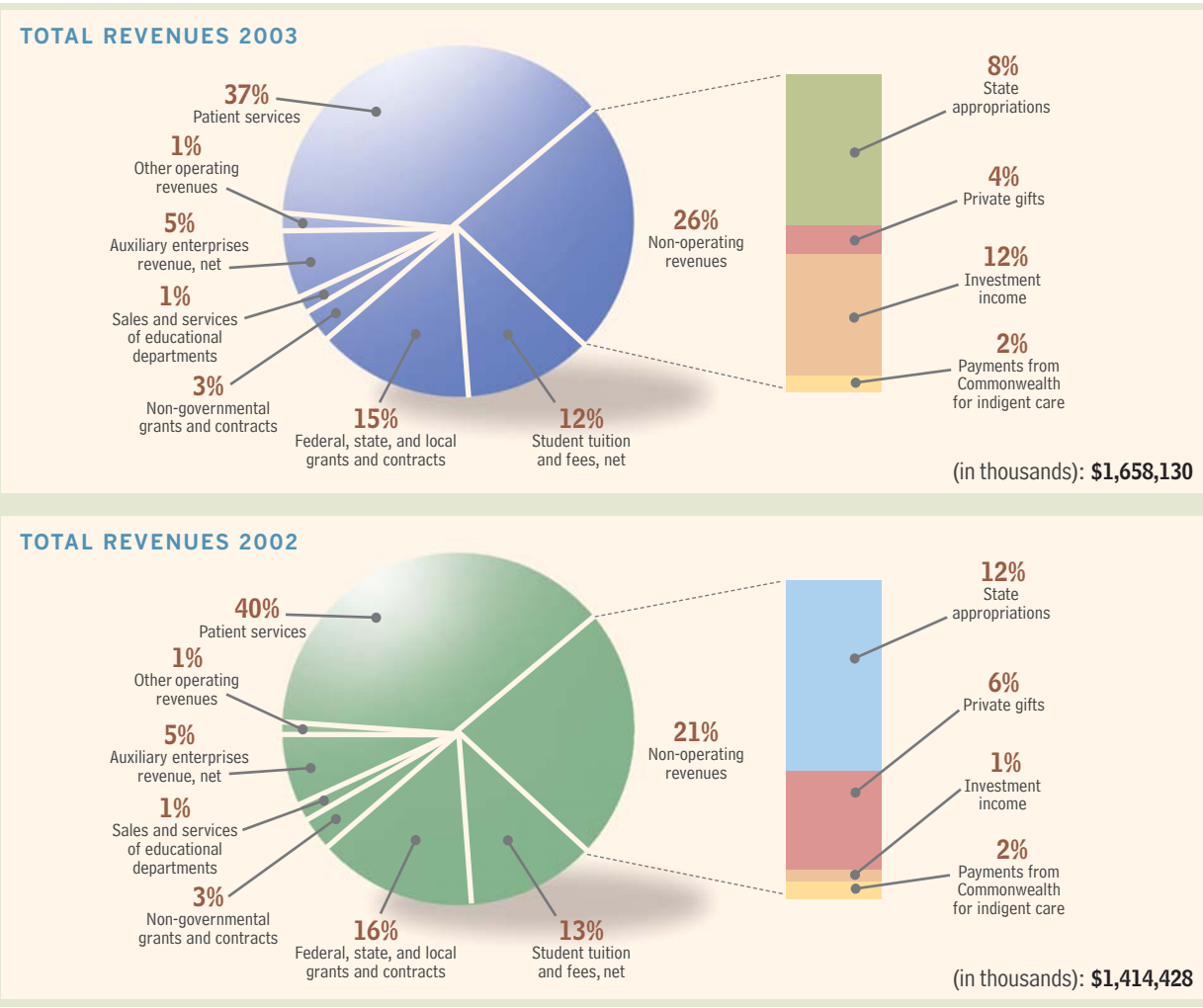
On the following page is a graphic illustration of revenues by source (both operating and non-operating), which are used to fund the University’s operating activities for the fiscal years ended June 30, 2003, and 2002. As noted previously, GASB Statement 33 requires state appropriations, gifts, and other significant revenues to be treated as non-operating revenues. However, since these revenues support operating expenses they are included in the charts.

Summary of Revenues, Total University (in thousands)

OPERATING REVENUES	2003	2002	INCREASE/(DECREASE)	
			AMOUNT	PERCENT
Student tuition and fees, net	\$ 204,092	\$ 177,913	\$ 26,179	14.7%
Federal, state, and local grants and contracts	253,733	218,223	35,510	16.3%
Non-governmental grants and contracts	46,573	43,539	3,034	7.0%
Sales and services of educational departments	19,905	19,773	132	0.7%
Auxiliary enterprises revenue, net	81,672	77,070	4,602	6.0%
Other operating revenues	13,192	10,365	2,827	27.3%
Patient services	606,683	568,372	38,311	6.7%
TOTAL OPERATING REVENUES	1,225,850	1,115,255	110,595	9.9%
NON-OPERATING REVENUES				
State appropriations	140,826	176,053	(35,227)	(20.0%)
Private gifts	70,544	78,698	(8,154)	(10.4%)
Investment income	189,702	19,527	170,175	871.5%
Payments from Commonwealth for indigent care	31,208	21,195	10,013	47.2%
Other non-operating revenues	—	3,700	(3,700)	(100.0%)
TOTAL NON-OPERATING REVENUES	432,280	299,173	133,107	44.5%
TOTAL UNIVERSITY REVENUES	\$1,658,130	\$1,414,428	\$243,702	17.2%

Patient services revenues accounted for 37 percent of the University’s operating and non-operating revenues combined. Additionally, state appropriations and student tuition and fees, which represent 8 percent and 12 percent of the University’s total revenues, respectively, are used to fund current operations.

On further examination, state appropriations decreased by \$35 million or 20 percent. This decrease continues a trend of decreased state funding for operations. On the other hand, net tuition and fees increased by \$26 million or 14.7 percent. The Board of Visitors approved a tuition and fee increase last year to help offset the continued reductions in state funding.

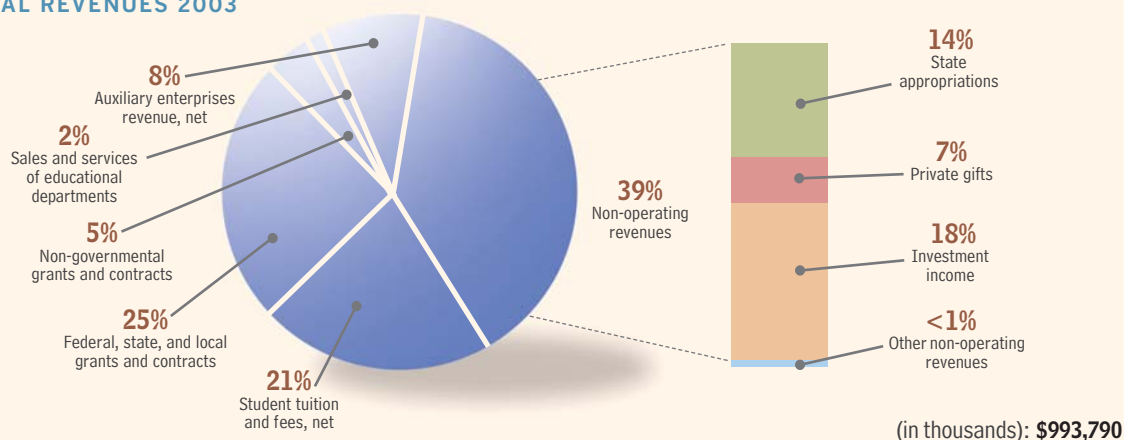


Summary of Revenues, Excluding the Medical Center (in thousands)

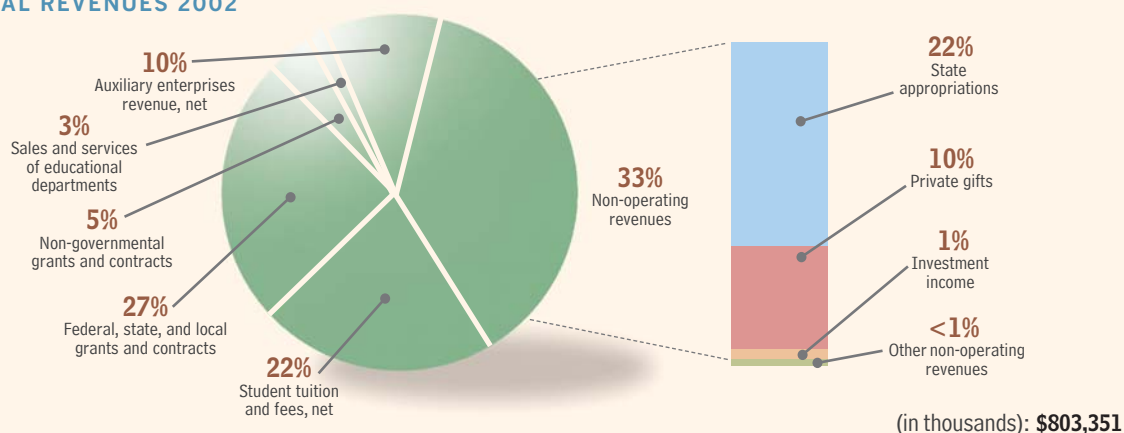
The University measures its performance both for the University as a whole and for the University without its Medical Center. The exclusion of the University's Medical Center allows a clearer view of the operations of the schools and colleges, as well as the central administration. The following is a graphic illustration of University revenues by source (both operating and non-operating), which are used to fund operating activities other than the hospitals, health centers, and similar activities, for the years ended June 30, 2003, and 2002.

OPERATING REVENUES	2003	2002	INCREASE/(DECREASE)	
			AMOUNT	PERCENT
Student tuition and fees, net	\$204,092	\$177,913	\$26,179	14.7%
Federal, state, and local grants and contracts	253,733	218,223	35,510	16.3%
Non-governmental grants and contracts	46,573	43,539	3,034	7.0%
Sales and services of educational departments	19,905	19,773	132	0.7%
Auxiliary enterprises revenue, net	81,672	77,070	4,602	6.0%
TOTAL OPERATING REVENUES	605,975	536,518	69,457	12.9%
NON-OPERATING REVENUES				
State appropriations	140,826	176,053	(35,227)	(20.0%)
Private gifts	70,160	78,258	(8,098)	(10.3%)
Investment income	175,684	9,290	166,394	1,791.1%
Other non-operating revenues	1,145	3,232	(2,087)	(64.6%)
TOTAL NON-OPERATING REVENUES	387,815	266,833	120,982	45.3%
TOTAL ACADEMIC REVENUES	\$993,790	\$803,351	\$190,439	23.7%

TOTAL REVENUES 2003



TOTAL REVENUES 2002



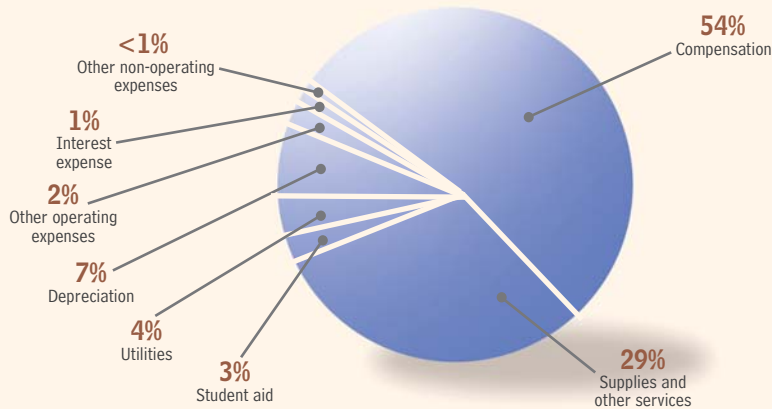
Excluding the Medical Center illustrates that the other revenue streams are balanced but changing. Major sources for 2003 included federal, state, and local grants and contracts, 25 percent; net tuition and fees, 21 percent; investment income, 18 percent; and state appropriations, 14 percent. These percentages show a shift from the previous fiscal year, when 22 percent was provided by state appropriations and only 1 percent was provided by investment income. As noted earlier, state appropriations continue to decrease, while the performance of the endowment in 2003 was very strong.

The University continues to make revenue diversification, along with cost containment, an ongoing priority. This is necessary as the University continues to face significant financial pressure with state budget reductions, increased compensation and benefit costs, and escalating technology and energy prices. While tuition and state appropriations fund 35 percent of the University's academic division costs, private support has been, and will continue to be, essential to the University's academic excellence. Private support comes in the form of gifts, additions to permanent endowment, and investment income. Revenues for all sponsored programs increased \$38.5 million, or 14.7 percent, to a total of \$300.3 million in 2003. While all schools are integral to the research mission of the University, the School of Medicine accounts for about 60 percent of all grant and contract awards.

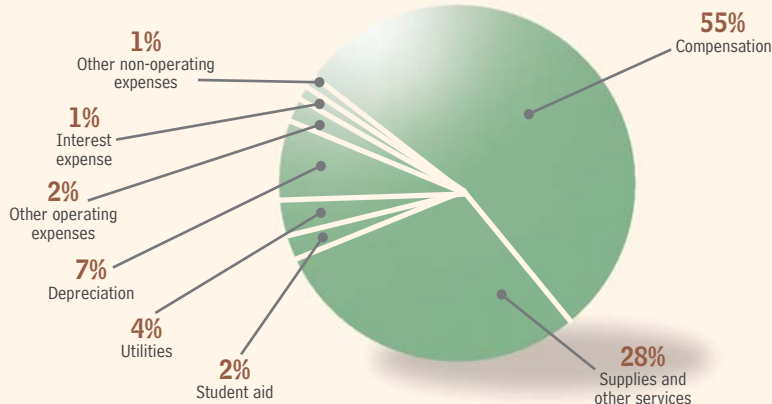
Summary of Expenses, Total University (in thousands)

A summary of the University's expenses for the years ended June 30, 2003, and 2002 appears below.

OPERATING EXPENSES	2003	2002	INCREASE/(DECREASE)	
			AMOUNT	PERCENT
Compensation	\$ 822,201	\$ 831,980	\$(9,779)	(1.2%)
Supplies and other services	448,985	411,139	37,846	9.2%
Student aid	37,738	34,155	3,583	10.5%
Utilities	58,718	56,204	2,514	4.5%
Depreciation	99,915	98,628	1,287	1.3%
Other operating expenses	25,325	24,689	636	2.6%
TOTAL OPERATING EXPENSES	1,492,882	1,456,795	36,087	2.5%
NON-OPERATING EXPENSES				
Interest expense	11,467	12,038	(571)	(4.7%)
Other non-operating expenses	228	12,113	(11,885)	(98.1%)
TOTAL NON-OPERATING EXPENSES	11,695	24,151	(12,456)	(51.6%)
TOTAL UNIVERSITY EXPENSES	\$1,504,577	\$1,480,946	\$23,631	1.6%

TOTAL EXPENSES 2003

(in thousands): **\$1,504,577**

TOTAL EXPENSES 2002

(in thousands): **\$1,480,946**

Compensation (salaries and benefits) decreased slightly from 55 percent to 54 percent of total expenses. This slight decrease reflects last year's budget reductions and the University's implementation of a hiring freeze. Student aid expense increased from 2 percent to 3 percent, reflecting an increase of \$3.6 million; this expense was expected as the University continued its commitment to meet 100 percent of need and as the total cost of attendance increased. Depreciation increased slightly by \$1.3 million. Interest expense remained at just 1 percent of total University expenditures. The relative stability in interest costs was the result of advance refunding of bonds, both by the University and by the Commonwealth. This resulted in the retirement of higher-cost debt, which was replaced by lower-cost debt.

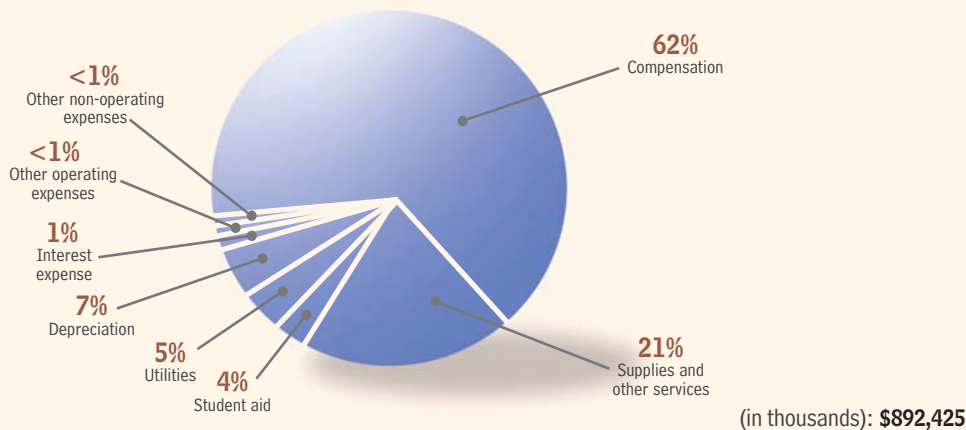
In addition to their natural (object) classification, it is also informative to review operating expenses by function. A complete matrix of expenses, natural versus functional, is contained in the footnotes to the financial statements. Expenses for patient services, instruction, and research account for 41 percent, 15 percent, and 17 percent, respectively, of total operating expenses. When combined, these major functions account for 73 percent of the total, which is consistent with the mission-critical nature of instruction, research, and patient services for the University.

Summary of Expenses, Excluding the Medical Center (in thousands)

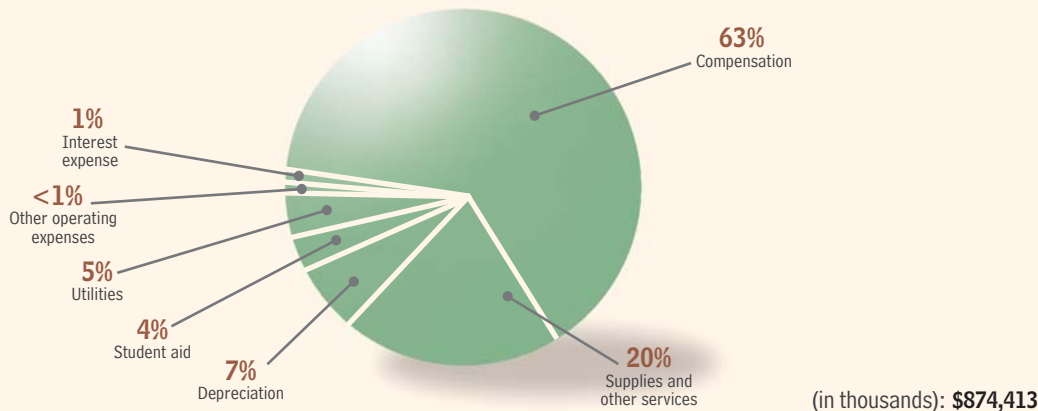
A summary of the University's expenses for the years ended June 30, 2003, and 2002, excluding the Medical Center, appears below. The exclusion of the Medical Center provides a more focused view of the expenses of the schools and colleges, as well as the central administration.

OPERATING EXPENSES	2003	2002	INCREASE/(DECREASE)	
			AMOUNT	PERCENT
Compensation	\$544,870	\$546,362	\$ (1,492)	(0.3%)
Supplies and other services	188,327	174,853	13,474	7.7%
Student aid	37,738	34,155	3,583	10.5%
Utilities	47,203	45,185	2,018	4.5%
Depreciation	63,942	64,266	(324)	(0.5%)
Other operating expenses	2,466	2,168	298	13.7%
TOTAL OPERATING EXPENSES	884,546	866,989	17,557	2.0%
NON-OPERATING EXPENSES				
Interest expense	7,039	7,424	(385)	(5.2%)
Other non-operating expenses	840	—	840	—
TOTAL NON-OPERATING EXPENSES	7,879	7,424	455	6.1%
TOTAL ACADEMIC EXPENSES	\$892,425	\$874,413	\$18,012	2.1%

TOTAL EXPENSES 2003



TOTAL EXPENSES 2002



Statement of Cash Flows

The Statement of Cash Flows provides additional information about the University’s financial results, by reporting the major sources and uses of cash. GASB principles define four major sources of cash flows: cash flows from operating activities, cash flows from non-capital financing activities, cash flows from capital and related financing activities, and cash flows from investing activities.

This statement provides a slightly different financial perspective from the Statement of Revenues, Expenses, and Changes in Net Assets. On the latter statement, state appropriations, gifts, and investment income are considered non-operating revenues. However, on the Cash Flow Statement, state appropriations and gifts are reflected under non-capital financing activities, while investment income resides under investing activities. These cash inflows are critical to funding the operations of the University.

SUMMARY OF STATEMENT OF CASH FLOWS (in thousands)				
	2003	2002	INCREASE/(DECREASE)	
			AMOUNT	PERCENT
Cash flows from operating activities	\$(134,114)	\$(204,593)	\$70,479	34.5%
Cash flows from non-capital financing activities	270,446	294,422	(23,976)	(8.1%)
Cash flows from capital and related financing activities	(39,192)	(104,821)	65,629	62.6%
Cash flows from investing activities	(61,997)	45,674	(107,671)	(235.7%)
NET INCREASE IN CASH AND CASH EQUIVALENTS	\$ 35,143	\$ 30,682	\$ 4,461	14.5%

Future Economic Outlook

Executive management believes that the University is well positioned to maintain and enhance its strong financial condition, and to continue providing excellent programs and service to all of its constituents. The University’s financial position, as evidenced by the highest credit rating obtainable, provides a high degree of flexibility in obtaining capital funds on the most competitive terms. To fund its capital projects, the University anticipates issuing more bonds in the upcoming fiscal year. In addition, the Board of Visitors has authorized a short-term commercial paper program of up to \$100 million. The judicious use of long-term bonds and the creation of the short-term commercial paper program will enable the University to obtain the necessary resources to support and maintain its high level of excellence.

The University will continue to face competitive pressures related to attracting and retaining leading faculty and staff. The cost of the University’s health benefits has increased significantly and will probably continue to increase as the cost of medical care and prescription drugs are forecast to rise.

A major factor in the University’s future will continue to be its relationship with the Commonwealth of Virginia. There is a direct relationship between the decrease in state support and the University’s ability to enhance its core academic programs. For the first time, the University’s 2004 operating budget will have a higher amount of private funding than state funding. As state appropriations continue to decrease, the University will look to increase two other sources of revenue: 1) philanthropic support and 2) tuition. The University will move forward with its plan for a capital campaign on a scale unprecedented in its history, and it will critically examine the use of increased tuition to help offset the state reductions. The Board of Visitors approved a mid-year increase in tuition last year and is currently assessing its pricing policy for the long term.

The University continues to execute its long-range plan to modernize and expand its complement of older teaching and research facilities with new construction. This strategy incorporates the University’s growth plans and the continuing effects of technology on teaching and research methodologies. With last year’s passage of the state’s bonds for higher education construction, funds were made available to help the University meet some of these critical needs. Moreover, the University issued \$200 million of its own general revenue pledge bonds in March 2003, and is planning to make another issuance sometime in spring 2004. The Board of Visitors has endorsed a proposal to facilitate new research in line with the Governor’s request and the University’s own mission.

The University’s Medical Center is well positioned, but ongoing constraints on revenue are expected with the unfunded demands to serve indigent patients and fiscal pressures created by new federal and state legislation. The Medical Center has begun a major expansion of its University Hospital facility. The expansion will increase the number of operating rooms and thereby increase patient census and net revenue. Management believes that much of the payment pressure can be offset by growth in patient volume and continued efforts to contain certain growth in expenses.

The University will continue to employ its long-term investment strategy to maximize total returns, at an appropriate level of risk, while utilizing a spending rate policy to insulate the University’s operations from temporary market volatility.

The University’s philosophy will always stress the undergraduate, residential college experience. With exceptionally strong student demand for admission to the University’s programs, and with anticipated statewide growth in the number of college-eligible students, the University plans to increase its undergraduate enrollment at a modest rate over the next ten years.

Taken together, the development of a new relationship with the Commonwealth of Virginia, the creation of a long-range tuition plan, the beginning of a new capital campaign, and a continuing commitment to the core values of its founder will serve the University well in the decade to come.

MANAGEMENT RESPONSIBILITY

November 10, 2003

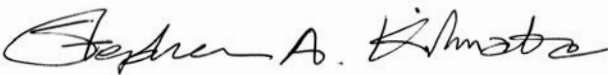
TO THE PRESIDENT AND BOARD OF VISITORS OF THE UNIVERSITY OF VIRGINIA:

We are pleased to submit the annual Financial Report of the University of Virginia for the year ended June 30, 2003. Management is responsible for the objectivity and integrity of the accompanying financial statements, which have been prepared in conformance with the Governmental Accounting Standards Board Statement No. 34, *Basic Financial Statements—and Management’s Discussion and Analysis—for State and Local Governments*, and Statement No. 35, *Basic Financial Statements—and Management’s Discussion and Analysis—for Public Colleges and Universities*. The financial statements, of necessity, included management’s estimates and judgments relating to matters not concluded by year-end. Financial information contained elsewhere in the annual Financial Report is consistent with that included in the financial statements.

Management is responsible for maintaining the University’s system of internal control that includes careful selection and development of employees, proper division of duties, and written accounting and operating policies and procedures augmented by a continuing internal audit program. Although there are inherent limitations to the effectiveness of any system of accounting controls, management believes that the University’s system provides reasonable, but not absolute, assurance that assets are safeguarded from unauthorized use or disposition and that the accounting records are sufficiently reliable to permit the preparation of financial statements that conform in all material respects with generally accepted accounting principles.

The Auditor of Public Accounts for the Commonwealth of Virginia, independent certified public accountants, provides an independent opinion regarding the fair presentation in the financial statements of the University’s financial position. Their examination was made in accordance with generally accepted government auditing standards and included a review of the system of internal accounting controls to the extent they considered necessary to determine the audit procedures required to support their opinion. The Audit Committee of the Board of Visitors meets periodically and privately with the independent auditors, the internal auditors, and the financial officers of the University to review matters relating to the quality of the University’s financial reporting, the internal accounting controls, and the scope and results of audit examinations. The committee also reviews the scope and quality of the internal auditing program.

Respectfully submitted,



STEPHEN A. KIMATA
Assistant Vice President for Finance
and University Comptroller



YOKE SAN L. REYNOLDS
Vice President for Finance

AUDITOR’S OPINION

November 10, 2003

THE HONORABLE MARK R. WARNER
Governor of Virginia

THE HONORABLE KEVIN G. MILLER
Chairman, Joint Legislative Audit and Review Commission

THE BOARD OF VISITORS, University of Virginia

INDEPENDENT AUDITOR’S REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying statement of net assets; statement of revenues, expenses, and changes in net assets; and the statement of cash flows of the University of Virginia, a component unit of the Commonwealth of Virginia, as of and for the year ended June 30, 2003, which collectively comprise the University’s basic financial statements. These financial statements are the responsibility of the University’s management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

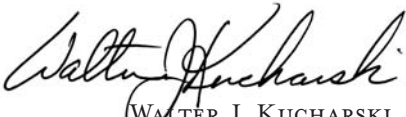
We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the University of Virginia as of June 30, 2003, and the changes in its financial position and its cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 10, 2003, on our consideration of the University’s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

The management’s discussion and analysis presented on pages 37 through 44 is not a required part of the basic financial statements, but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplemental information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the University’s basic financial statements referred to above. Other information in this President’s Report is presented for the purpose of additional analysis and is not a required part of the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on this other information.



WALTER J. KUCHARSKI
Auditor of Public Accounts

FINANCIAL REPORT

UNIVERSITY OF VIRGINIA STATEMENT OF NET ASSETS As of June 30, 2003 and 2002 (in thousands)		
	2003	2002
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents (NOTE 1)	\$ 188,056	\$ 216,776
Short-term investments (NOTE 1)	378,143	205,888
Accounts receivable, net (NOTE 2A)	153,871	163,237
Prepaid expenses	8,286	6,906
Inventories	14,136	13,246
Notes receivable, net	6,892	4,712
Other	13	3
TOTAL CURRENT ASSETS	749,397	610,768
NON-CURRENT ASSETS		
Restricted cash and cash equivalents (NOTE 1)	94,034	30,171
Endowment investments (NOTE 1)	1,962,217	1,801,065
Other long-term investments (NOTE 1)	281,398	216,996
Deposit with bond trustee	80,232	8,881
Notes receivable, net (NOTE 2B)	16,999	22,264
Pledges receivable, net (NOTE 2C)	27,393	30,529
Capital assets, net (NOTE 2E)	1,285,009	1,200,948
Goodwill (NOTE 2F)	1,472	1,983
Other	—	428
TOTAL NON-CURRENT ASSETS	3,748,754	3,313,265
TOTAL ASSETS	\$4,498,151	\$3,924,033
LIABILITIES		
CURRENT LIABILITIES		
Accounts payable and accrued liabilities (NOTE 2G)	\$ 142,606	\$ 121,625
Deferred revenue (NOTE 2H)	56,995	57,745
Obligations under securities lending (NOTE 1)	160,078	3,853
Deposits held in custody for others	14,959	12,472
Long-term liabilities—current portion (NOTE 3)	48,837	53,151
Advance from Treasurer of Virginia	261	261
TOTAL CURRENT LIABILITIES	423,736	249,107
NON-CURRENT LIABILITIES (NOTE 3)		
Long-term debt	425,453	318,555
Other non-current liabilities	199,523	128,538
TOTAL NON-CURRENT LIABILITIES	624,976	447,093
TOTAL LIABILITIES	\$1,048,712	\$ 696,200
NET ASSETS		
INVESTED IN CAPITAL ASSETS, NET OF RELATED DEBT	\$ 917,924	\$ 871,844
RESTRICTED:		
Non-expendable	311,779	282,719
Expendable	1,275,452	1,215,091
UNRESTRICTED	944,284	858,179
TOTAL NET ASSETS	\$3,449,439	\$3,227,833

Certain 2002 amounts have been restated to conform to 2003 classifications.
The accompanying Notes to Financial Statements are an integral part of this statement.

UNIVERSITY OF VIRGINIA STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS		
For the years ended June 30, 2003 and 2002 (in thousands)		
	2003	2002
REVENUES		
OPERATING REVENUES		
Student tuition and fees (net of scholarship allowances of \$37,670 and \$34,116)	\$ 204,092	\$ 177,913
Patient services (net of indigent care of \$355,948 and \$250,690)	606,683	568,372
Federal grants and contracts	246,244	210,591
State and local grants and contracts	7,489	7,632
Non-governmental grants and contracts	46,573	43,539
Sales and services of educational departments	19,905	19,773
Auxiliary enterprises revenue (net of scholarship allowances of \$4,933 and \$5,398)	81,672	77,070
Other operating revenues	13,192	10,365
TOTAL OPERATING REVENUES	1,225,850	1,115,255
EXPENSES		
OPERATING EXPENSES (NOTE 7)		
Compensation and benefits	822,201	831,980
Supplies and other services	448,985	411,139
Student aid	37,738	34,155
Utilities	58,718	56,204
Depreciation	99,915	98,628
Other	25,325	24,689
TOTAL OPERATING EXPENSES	1,492,882	1,456,795
OPERATING INCOME (LOSS)	(267,032)	(341,540)
NON-OPERATING REVENUES (EXPENSES)		
State appropriations (NOTE 6)	140,826	176,053
Payments from Commonwealth for indigent care	31,208	21,195
Gifts	70,544	78,698
Investment income	189,702	19,527
Interest on capital asset-related debt	(11,467)	(12,038)
Losses on affiliated company sold	—	(12,113)
Other non-operating revenues (expenses)	(228)	3,700
NET NON-OPERATING REVENUES	420,585	275,022
INCOME BEFORE OTHER REVENUES, EXPENSES, GAINS, OR LOSSES	153,553	(66,518)
Capital appropriations	16,667	16,595
Capital grants and gifts	21,216	11,509
Additions to permanent endowments	30,170	63,701
TOTAL OTHER REVENUES	68,053	91,805
INCREASE IN NET ASSETS	221,606	25,287
NET ASSETS		
Net assets—beginning of year	3,227,833	3,202,546
NET ASSETS—END OF YEAR	\$3,449,439	\$3,227,833

Certain 2002 amounts have been restated to conform to 2003 classifications.
The accompanying Notes to Financial Statements are an integral part of this statement.

UNIVERSITY OF VIRGINIA
STATEMENT OF CASH FLOWS

For the years ended June 30, 2003 and 2002 (in thousands)

2003 **2002**
CASH FLOWS FROM OPERATING ACTIVITIES

Tuition and fees	\$ 203,402	\$ 175,672
Grants and contracts	292,973	258,904
Receipts from patients and third parties	603,006	535,901
Sales and services of educational activities	20,200	19,705
Sales and services of auxiliary enterprises	81,530	76,546
Payments to employees and fringe benefits	(823,958)	(819,013)
Payments to vendors and suppliers	(490,650)	(440,938)
Payments for scholarships and fellowships	(37,730)	(34,155)
Perkins and other loans issued to students	(9,949)	(16,170)
Collection of Perkins and other loans to students	12,794	15,908
Other receipts (payments)	14,268	23,047
NET CASH USED BY OPERATING ACTIVITIES	(134,114)	(204,593)

CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES

State appropriations	135,292	203,802
Payments from Commonwealth for indigent care	31,208	21,195
Additions to true endowments	30,171	76,050
Direct lending receipts, including PLUS loans	48,405	52,441
Direct lending payments, including PLUS loans	(48,405)	(52,441)
Receipts on behalf of agencies	2,444	(50,634)
Payments on behalf of agencies	(3,873)	(15,757)
Non-capital gifts and grants and endowments received	75,204	60,499
Other	—	(733)
NET CASH PROVIDED BY NON-CAPITAL FINANCING ACTIVITIES	270,446	294,422

CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES

Capital appropriations	11,180	10,086
Capital gifts and grants received	16,416	15,200
Proceeds from capital debt	306,217	63,347
Proceeds from sale of capital assets	720	3,267
Acquisition and construction of capital assets	(192,629)	(188,184)
Principal paid on capital debt and leases	(97,834)	(23,302)
Interest paid on capital debt and leases	(11,912)	(12,038)
Deposit with trustee	(71,350)	26,803
NET CASH PROVIDED (USED) BY CAPITAL AND RELATED FINANCING ACTIVITIES	(39,192)	(104,821)

CASH FLOWS FROM INVESTING ACTIVITIES

Proceeds from sales and maturities of investments	1,534,846	2,309,831
Interest on investments	49,610	55,315
Purchase of investments and related fees	(1,646,573)	(2,316,561)
Other investment activities	120	(2,911)
NET CASH PROVIDED (USED) BY INVESTING ACTIVITIES	(61,997)	45,674

NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS

Cash and cash equivalents, July 1	246,947	216,265
CASH AND CASH EQUIVALENTS, JUNE 30	\$ 282,090	\$ 246,947

RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES

Operating loss	\$ (267,032)	\$ (341,540)
ADJUSTMENTS TO RECONCILE OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES:		
Depreciation expense	100,005	98,988
Provision for uncollectible loans and writeoffs	242	238
Miscellaneous non-operating income	305	3,232
CHANGES IN ASSETS AND LIABILITIES:		
Receivables, net	14,116	(12,279)
Inventories	(2,808)	(778)
Other assets	(445)	(654)
Prepaid expenses	536	(995)
Notes receivable, net	2,842	(259)
Accounts payable and accrued liabilities	24,830	18,797
Non-cash adjustment to supplies and services	(1,634)	21,866
Due to primary government	—	60
Deferred revenue	257	4,855
Accrued vacation leave—long term	(5,328)	3,876
TOTAL ADJUSTMENTS	132,918	136,947
NET CASH USED BY OPERATING ACTIVITIES	\$ (134,114)	\$ (204,593)

Certain 2002 amounts have been restated to conform to 2003 classifications.
The accompanying Notes to Financial Statements are an integral part of this statement.

NOTES TO FINANCIAL STATEMENTS
As of June 30, 2003

SUMMARY OF SIGNIFICANT
ACCOUNTING POLICIES

Organization and Purpose

The University of Virginia is an agency of the Commonwealth of Virginia and is governed by the University's Board of Visitors. A separate report is prepared for the Commonwealth of Virginia that includes all agencies, boards, commissions, and authorities over which the Commonwealth exercises or has the ability to exercise oversight authority. The University is a component unit of the Commonwealth of Virginia and is included in the basic financial statements of the Commonwealth. The University consists of three divisions. The Academic Division and University of Virginia's College at Wise generate and disseminate knowledge in the humanities, arts, scientific, and professional disciplines through instruction, research, and public service. The Medical Center Division provides routine and ancillary patient services through a full-service hospital and clinics.

Reporting Entity

The financial statements and the accompanying notes of the University include all funds and organizations for which the Board of Visitors has oversight responsibility. There are currently twenty affiliated foundations created and operated in support of the interests of the University. Affiliated foundations are not-for-profit corporations controlled by separate boards of directors and are not included in the basic financial statements of the University.

Condensed financial statements for the following foundations, whose boards include officers of the University, are disclosed in Note 5:

University of Virginia Health Services Foundation, an educational, scientific, and charitable organization established to assist the University in providing hospital and medical care services, medical education programs, medical research, and programs of public charity at the University.

University of Virginia Foundation and Subsidiaries, which includes the University of Virginia Real Estate Foundation, established to promote, support, and aid the University in matters pertaining to real estate, as well as to use and administer gifts, grants, and bequests for the benefit of the University.

The University allows its affiliated foundations to participate in the University's endowment, such that the University invests funds on behalf of the foundations. As such, these funds are liabilities of the University to the foundations, and are reported on the Statement of Net Assets as non-current liabilities. At June 30, 2003, and June 30, 2002, these liabilities amounted to \$173.7 million and \$106.7 million of the \$625.0 million and \$447.1 million total, respectively, of non-current liabilities.

Reporting Basis

The accompanying financial statements are presented in accordance with generally accepted accounting principles applicable to governmental colleges and universities as promulgated by the Governmental Accounting Standards Board (GASB) and, for pronouncements issued prior to November 30, 1989, the Financial Accounting Standards Board (FASB). It is the University's policy not to follow FASB standards issued after that date.

In accordance with GASB Statement No. 35, *Basic Financial Statements—and Management's Discussion and Analysis—for Public Colleges and Universities*, as amended by GASB Statement Nos. 37 and 38, the University has elected to report as an entity engaged in business-type activities. Entities engaged in business-type activities are financed in whole or in part by fees charged to external parties for goods and services.

GASB Statement No. 35 establishes standards for external financial reporting for public colleges and universities and requires that resources be classified for accounting and reporting purposes into the following net asset categories:

Invested in Capital Assets, Net of Related Debt:

Capital assets, net of accumulated depreciation and long-term debt attributable to the acquisition, construction, or improvement of these assets.

Restricted: Net assets, either expendable or non-expendable, subject to donor-imposed restrictions stipulating how the resources may be used. Expendable net assets are those that can be satisfied by actions of the University. Non-expendable net assets, consisting of endowments, must be maintained in perpetuity.

Unrestricted: Net assets are those net assets that are not classified either as capital assets, net of related debt or restricted net assets. Unrestricted net assets may be designated for specific purposes by management or may otherwise be limited by contractual agreements with outside parties.

When an expense is incurred that can be paid using either restricted or unrestricted resources, the University's policy is first to apply the expense toward restricted resources, and then toward unrestricted. Restricted funds remain classified as such until restrictions have been satisfied.

Basis of Accounting

The financial statements have been prepared on the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when incurred and measurable, regardless of when the related cash flows take place. Non-exchange transactions, in which the University receives value without directly giving equal value in exchange, include grants, state appropriations, and private donations. On an accrual basis, revenues from these transactions are recognized in the fiscal year in which all eligibility requirements (resource provider conditions) have been satisfied, if measurable and probable of collection. The University does not capitalize works of art or historical treasures that are held for exhibition, education, research, and public service. These collections are neither disposed of for financial gain nor encumbered in any means. Accordingly, such collections are not recognized or capitalized for financial statement purposes.

Cash and Cash Equivalents

In addition to cash on deposit with private bank accounts, petty cash, and undeposited receipts, this classification includes cash on deposit with fiscal agents and short-term investments with the State Treasurer's Cash and Investment Pool (a governmental external investment pool). All other short-term investments are reported as investments.

Inventories

Inventories are valued at the lower of cost (generally determined on the weighted average method) or market value.

Investments

Investments in corporate stocks and marketable bonds are recorded at market value. Certain less marketable investments, principally real estate and private equity investments, are generally carried at estimated values as determined by management. Because of the inherent uncertainty in the use of estimates, values that are based on estimates may differ from the values that would have been used had a ready market existed for the investments. Mortgages held for investment by the endowment fund are recorded at book value representing principal amounts due.

Endowment

The major portion of the University's endowment is maintained in a single investment pool named the University Pooled Endowment Fund. The Pooled Endowment Fund is pooled using a market value basis, with each individual fund subscribing to or disposing of units (permanent shares) on the basis of the market value per unit at the beginning of the calendar month within which the transaction takes place.

Fixed Assets and Depreciation

Fixed Assets are stated at cost at date of acquisition or fair mar-

ket value at date of donation in the case of gifts. In the case of buildings, the University capitalizes fixed assets that have a value or cost in excess of \$250,000 at the date of acquisition and an expected useful life of one or more years. Both the Academic and Medical Center Divisions capitalize moveable equipment at a value or cost of \$2,000 or greater and an expected useful life of one or more years. Effective July 1, 2003, the Academic Division increased its moveable equipment capitalization threshold to a value or cost of \$5,000 or greater. Maintenance or renovation expenditures of \$250,000 or more are capitalized only to the extent that such expenditures prolong the life of the asset or otherwise enhance its capacity to render service.

Depreciation of buildings, of improvements other than buildings, and of infrastructure is provided on a straight-line basis over estimated useful lives ranging from ten to fifty years.

Depreciation of equipment and capitalized software is provided on a straight-line basis over estimated useful lives ranging from three to twenty years.

Depreciation of library books is calculated on a straight-line basis over ten years.

Fixed assets financed with debt proceeds are reported when expenditures are incurred. Projects that have not been completed as of the date of the statement of net assets are classified as Construction in Process. Construction period interest cost in excess of earnings associated with the debt proceeds is capitalized as a component of the fixed asset.

Fixed assets, such as roads, parking lots, sidewalks, and other non-building structures and improvements are capitalized as infrastructure and depreciated accordingly.

In accordance with AICPA Statement of Position 98-1, the University capitalizes computer software developed or obtained for internal use. Capitalization begins at the application development stage, which consists of the design, coding, installation, and testing of the software and interfaces.

Deferred Revenue

Deferred revenue represents revenues collected but not earned as of June 30. This is primarily composed of revenue for student tuition accrued in advance of the semester, and advance payments on grants and contracts.

Interest Capitalization

Interest expense incurred during the construction of capital assets is capitalized, if material, net of interest income earned on resources set aside for this purpose. The University incurred net interest expense of \$3,008,975 and \$2,033,694 for the fiscal years ended June 30, 2003, and 2002, respectively. Interest capitalized for the fiscal years ended June 30, 2003, and 2002, totaled \$444,846 and \$2,033,694, respectively.

Accrued Compensated Absences

The amount of leave earned but not taken by non-faculty salaried employees is recorded as a liability on the Statement of Net Assets. The amount reflects, as of June 30, 2003, all unused vacation leave, sabbatical leave, and the amount payable upon termination under the Commonwealth of Virginia’s sick leave payout policy. The applicable share of employer-related taxes payable on the eventual termination payments is also included.

Revenue Recognition

Revenues, as reflected on the Statement of Revenues, Expenses, and Changes in Net Assets, include all exchange and non-exchange transactions earned and in which all eligibility requirements (resource provider conditions) have been satisfied, if measurable and probable of collection.

Student tuition and student auxiliary fees are presented net of scholarships and fellowships applied to student accounts.

Certain auxiliary operations provide goods and services to internal customers. These auxiliary operations include activities such as central stores, the print shop, and other auxiliaries with interdepartmental activities. The net effect of these internal transactions has been eliminated in the Statement of Revenues, Expenses, and Changes in Net Assets to avoid inflating revenues and expenses.

Medical Center Sales and Services

A significant portion of the Medical Center services is rendered to patients covered by Medicare, Medicaid, or Blue Cross of Virginia. The Medical Center has entered into contractual agreements with these third parties to accept payment for services in amounts less than scheduled charges. In accordance with these agreements, the difference between the contractual payments due and the Medical Center scheduled billing rates results in contractual adjustments. Contractual adjustments are recorded as deductions from Medical Center revenues in the period in which the related services are rendered.

Certain annual settlements of amounts due for Medical Center services covered by third parties are determined through cost reports that are subject to audit and retroactive adjustment by the third parties. Provisions for possible adjustments of cost reports have been estimated and reflected in the accompanying basic financial statements. Since the determination of settlements in prior years has been based on reasonable estimation, the difference in any year between the originally estimated amount and the final determination is reported in the year of determination as an adjustment to Medical Center revenues.

Operating Activities

The University’s policy for defining operating activities is based primarily on an activity’s character as an exchange event. Exchange events generally involve payments or receipts for providing or receiving goods and services. With the exception of interest expense, all expense transactions are classified as operating, while some revenue transactions (i.e., state appropriations, gifts, and investment income) are classified as non-operating in accordance with GASB Statement No. 35.

Scholarship Allowance

Student tuition and fee revenues, and certain other revenues from students, are reported net of scholarship allowance in the Statement of Revenues, Expenses, and Changes in Net Assets. Scholarship allowance is the difference between the stated charge for goods and services provided by the University and the amount paid by students and/or third parties making payments on the students’ behalf. Financial aid to students is reported using the alternative method as prescribed by the National Association of College and University Business Officers (NACUBO). The alternative method is a simple proportionality algorithm that computes scholarship allowance on a university-wide basis by allocating the cash payments to students, excluding payments for services, on the ratio of total aid to the aid not considered to be third-party aid.

Reclassifications

Certain amounts from the prior fiscal year have been reclassified to conform to current year presentation. The following adjustments have been made to the ending balance of fiscal year 2002 (in thousands):

FUND BALANCES REPORTED AT JUNE 30, 2002	
	\$ 3,226,896
Prior year expense reclassification	(19,678)
Chart of accounts reclassification	14,041
Foundation gift activity reclassification	13,474
Investments written off	(9,776)
Capital assets reclassification	2,876
Beginning net assets	
(at July 1, 2002, as adjusted)	\$ 3,227,833

NOTE 1: INVESTMENT RISK

The relative risk associated with the University's financial assets is detailed below.

Cash: All cash of the University is maintained in accounts that are collateralized in accordance with the Virginia Security for Public Deposits Act, Section 2.2-4400, et seq., of the Code of Virginia.

Investments: The investment policy goals, objectives, and guidelines are established by the Finance Committee of the Board. The University's cash equivalents and investments are categorized by levels of credit risk as described below:

Category 1—Insured or registered securities or securities held by the University of Virginia or its agent in the University's name.

Category 2—Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the University of Virginia's name. None of the University's investments are classified as category 2 investments.

Category 3—Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the University of Virginia's name. None of the University's investments are classified as category 3 investments.

CATEGORIZATION OF INVESTMENT RISK FOR ASSETS HELD AS OF JUNE 30, 2003 (in thousands)

	CATEGORY 1	NON-CATEGORIZED	FAIR VALUE	COST
U.S. Treasury and agency securities	\$ 488,695	\$ —	\$ 488,695	\$ 468,227
Common and preferred stocks	57,876	—	57,876	47,348
Mutual and money market funds	—	251,540	251,540	249,041
Real estate and other tangible property	—	28,571	28,571	28,571
Mortgages	—	34,716	34,716	34,843
Private placement investments	—	1,746,115	1,746,115	1,526,615
Asset-backed securities	9,484	—	9,484	9,410
Cash equivalents held as endowment assets	5,225	—	5,225	5,225
Guaranteed investment contract	—	79,020	79,020	79,020
Other intangible property	—	806	806	806
TOTAL	\$ 561,280	\$2,140,768	\$2,702,048	\$2,449,106

CATEGORIZATION OF INVESTMENT RISK FOR ASSETS HELD AS OF JUNE 30, 2002 (in thousands)

	CATEGORY 1	NON-CATEGORIZED	FAIR VALUE	COST
U.S. Treasury and agency securities	\$ 581,038	\$ —	\$ 581,038	\$ 572,532
Corporate bonds	33,256	—	33,256	32,987
Common and preferred stocks	88,607	—	88,607	85,653
Municipal securities	225	—	225	25
Mutual and money market funds	—	105,003	105,003	112,373
Real estate and other tangible property	—	39,665	39,665	39,665
Mortgages	—	32,817	32,817	33,091
Private placement investments	—	1,268,270	1,268,270	1,194,554
Cash equivalents held as endowment assets	84,290	—	84,290	84,290
Other intangible property	—	2,374	2,374	2,374
TOTAL	\$ 787,416	\$1,448,129	\$2,235,545	\$2,157,544

Security Lending: Under authorization of the board of the University of Virginia Investment Management Company, the University of Virginia, through its agent, Mellon Bank, lends U.S. government and equity securities to various broker-dealers on a temporary basis for collateral. All security loan agreements are collateralized by readily marketable and liquid securities, loans, or other obligations secured by a lien or similar interest on an asset, thereof totaling at least 102 percent of the market value of the loaned securities. The University of Virginia retains the right to pledge or sell these securities held as collateral at their discretion. All security loans can be terminated on demand by either the University or the borrower, and the average term of the security loans as well as collateral held is less than one week. Under the University's security lending program, securities loaned as of June 30, 2003, have a carrying value of \$127,949,799 and a market value of \$153,068,581. Collateral received totals \$156,392,735. In addition, the University participates in the State Treasury's securities lending program. Collateral held for securities lending transactions of \$3,685,723 represents the University's allocated share of cash collateral received and reinvested and securities received for the State Treasury's securities lending program. Information related to the credit risk of these investments and the State Treasury's securities lending program is available on a statewide level in the Commonwealth of Virginia's *Comprehensive Annual Financial Report (CAFR)*.

Derivative Financial Instruments: Derivative instruments are financial contracts whose values depend on the values of one or more underlying assets, reference rates, or financial indexes. A derivative instrument generally has one or more underlying investment, requires little or no initial net investment, and requires or permits a net settlement.

The University from time to time may use, through its investments and through investments in pooled funds, a variety of derivative securities including futures, options, and forward foreign currency contracts. These financial instruments are used to modify market risk exposure. Futures contracts and options on futures contracts are traded on organized exchanges and require collateral or margin in the form of cash or marketable securities. The net change in the futures contract value, if any, is settled with a cash transaction on a daily basis. Holders of futures contracts look to the exchange for performance under the contract and not the entity holding the offsetting futures position. Accordingly, the amount of risk due to non-performance of counterparties to the futures contracts is minimal. Foreign exchange contracts are used to protect the University's portfolio against fluctuations in the values of foreign currencies. The credit risk of forward currency contracts traded over-the-counter lies with the counterparty. Asset swap contracts are privately negotiated agreements between two participants to exchange the return stream derived from their assets to each other without exchanging underlying assets. The University uses asset swaps to gain exposure to certain market sectors in lieu of direct investment. The credit risk lies with the intermediary who arranges the asset swap. The University had no direct exposure to derivative instruments at June 30, 2003.

NOTE 2: STATEMENT OF NET ASSET DETAILS

a. **Accounts receivable:** Accounts receivable are summarized in the chart below (in thousands):

ACCOUNTS RECEIVABLE	2003	2002
Patient care	\$171,871	\$154,746
Estimated amounts due from third-party payors	(5,543)	13,815
Grants and contracts	34,688	27,110
Pledges	13,275	16,455
Related foundation	7,411	5,824
Other	9,655	22,277
Less allowance for doubtful accounts	(77,486)	(76,990)
TOTAL	\$153,871	\$163,237

b. **Notes receivable:** Notes receivable are reported net of the allowance for uncollectible student loans, which amounted to \$3.0 million and \$2.8 million, for the fiscal years ending June 30, 2003, and 2002, respectively.

c. **Pledges:** The composition of pledges receivable at June 30, 2003, and 2002 is summarized in the chart below (in thousands):

PLEDGES	2003	2002
GIFT PLEDGES OUTSTANDING:		
Operations	\$33,500	\$48,307
Capital	17,110	10,639
Total gift pledges outstanding	50,610	58,946
LESS:		
Allowance for doubtfully collectible pledges	3,945	5,038
Unamortized discount to present value	7,077	8,571
Total pledges receivables, net	39,588	45,337
Less current portion	12,195	14,808
TOTAL	\$27,393	\$30,529

d. **Advances to foundations:** The University advances funds to affiliated foundations to enable the foundations to acquire real property in areas near the University and to enhance foundation operations. Foundations are expected to make principal repayments as funds become available. The Board of Visitors has authorized up to \$48 million for advances to the University of Virginia Real Estate Foundation. At June 30, 2003, and 2002, advances to foundations totaled \$28.3 million and \$39.3 million, respectively.

e. **Capital assets:** Capital assets for the year ended June 30, 2003, are summarized in the chart below (in thousands):

INVESTMENT IN PLANT-CAPITAL ASSETS				
	BEGINNING BALANCE	ADDITIONS	RETIREMENTS	ENDING BALANCE
Land	\$ 34,576	\$ 1,805	\$ –	\$ 36,381
Improvements other than buildings	152,459	4,003	3,138	153,324
Infrastructure	149,722	2,101	–	151,823
Buildings	1,079,837	75,300	1,179	1,153,958
Equipment	502,564	59,985	41,147	521,402
Software capitalization	25,418	6,644	–	32,062
Library books	81,648	4,365	815	85,198
Construction in process	111,488	109,556	68,608	152,436
	2,137,712	263,759	114,887	2,286,584
Less accumulated depreciation	(936,764)	(90,724)	(25,913)	(1,001,575)
TOTAL	\$1,200,948	\$173,035	\$ 88,974	\$1,285,009

Construction in process additions, in the above chart, represent expenditures for new projects net of the amount of capital assets placed in service.

f. **Goodwill:** On May 12, 2000, the Medical Center acquired from Augusta Health Care, Inc., the Kidney Dialysis Assets in a transaction accounted for as a purchase. Accordingly, \$987,188 was recorded as goodwill for the purchase of the assets and is being amortized over five years. An additional \$800,000 was recorded as goodwill for a Non-Competition Agreement and is being amortized over its ten-year life.

On December 15, 2000, the Medical Center acquired from the University of Virginia Health Services Foundation (HSF) its interest in the Hyperbaric Oxygen Unit. In July 1994, the Medical Center and HSF entered into a Memorandum of Agreement for the purpose of joint purchase and operation of a Hyperbaric Oxygen Unit. The memorandum provided that HSF would own 67 percent interest and the Medical Center would own 33 percent. Accordingly, \$1,166,615 was recorded as goodwill for the purchase of the assets and is being amortized over five years.

g. **Accounts payable:** Accounts payable are summarized in the chart below (in thousands).

h. **Deferred revenue:** Deferred revenues are summarized in the chart below (in thousands).

ACCOUNTS PAYABLE	2003	2002	DEFERRED REVENUE	2003	2002
Accounts payable	\$ 48,797	\$ 44,862	Grants and contacts	\$42,606	\$42,361
Accrued salaries			Student payments	10,538	10,672
and wages payable	59,867	56,225	Other deferred revenue	3,851	4,712
Other payables	33,942	20,538	TOTAL	\$56,995	\$57,745
TOTAL	\$142,606	\$121,625			

NOTE 3: NON-CURRENT LIABILITIES

NON-CURRENT LIABILITY ACTIVITY AS OF JUNE 30, 2003, IS SUMMARIZED BELOW (in thousands)

LONG-TERM DEBT	INTEREST RATES	MATURITY	BEGINNING BALANCE	ADDITIONS	REDUCTIONS	ENDING BALANCE	CURRENT PORTION
REVENUE BONDS							
Medical Center Series 1993A	4.1%-5.2%	2015	\$ 32,670	\$ –	\$ 32,670	\$ –	\$ –
Medical Center Series 1998B	3.5%-5.0%	2018	5,800	–	260	5,540	270
Medical Center Series 1999A	4.5%-5.3%	2013	44,730	–	3,870	40,860	4,040
University of Virginia Series 1995A	Variable	2020	3,640	–	280	3,360	–
University of Virginia Series 1998A	4.0%-5.1%	2024	68,100	–	2,025	66,075	2,105
University of Virginia Series 1993B	3.0%-5.4%	2020	47,850	–	47,850	–	–
University of Virginia Series 2003A	Variable	2034	–	82,010	–	82,010	–
University of Virginia Series 2003B	4.0%-5.0%	2033	–	117,990	–	117,990	525
U.Va.'s College at Wise 1973B	5.6%-5.9%	2011	240	–	20	220	25
Commonwealth of Virginia Bonds	3.8%-9.3%	2021	51,039	22,853	29,226	44,666	3,971
Notes payable to VCBA	3.8%-5.0%	2018	3,980	–	170	3,810	180
Notes payable to VCBA	4.5%-6.0%	2020	30,620	–	1,065	29,555	1,120
Notes payable to VCBA	4.3%-5.8%	2021	46,390	–	1,495	44,895	1,565
Higher education equipment trust fund leases payable	3.9%-5.0%	2003	1,430	–	1,430	–	–
Other	Various	2007	297	192	99	390	117
TOTAL LONG-TERM DEBT			336,786	223,045	120,460	439,371	13,918
OTHER NON-CURRENT LIABILITIES							
Investments held for related foundations			106,697	74,474	7,455	173,716	–
Accrual for compensated absences			42,332	32,549	38,410	36,471	32,772
Perkins loan program			13,212	–	1,312	11,900	–
Bond premium			1,199	6,343	179	7,363	–
Deferred loss on early retirement of debt			–	(2,025)	(35)	(1,990)	–
Other			18	6,965	1	6,982	2,147
TOTAL OTHER NON-CURRENT LIABILITIES			163,458	118,306	47,322	234,442	34,919
TOTAL NON-CURRENT LIABILITIES			\$500,244	\$341,351	\$167,782	\$673,813	\$48,837

Maturities and interest on notes and bonds payable for the next five years and in subsequent five-year periods are summarized in the chart to the right:

	PRINCIPAL	INTEREST	TOTAL
2004	\$ 13,918	\$ 20,377	\$ 34,295
2005	14,697	19,782	34,479
2006	15,616	19,085	34,701
2007	16,593	18,314	34,907
2008	16,974	17,463	34,437
2009-13	85,922	75,195	161,117
2014-18	70,581	53,316	123,897
2019-23	59,215	35,648	94,863
2024-28	29,615	25,053	54,668
2029-33	88,900	16,783	105,683
2034	27,340	819	28,159
TOTAL	\$439,371	\$301,835	\$741,206

The Commonwealth of Virginia, on behalf of the University of Virginia, issued bonds of \$22,852,826 to advance-refund \$23,267,798 in various series of bonds. The advance refunding reduced the aggregate debt service by \$1,264,430, representing a net present-value savings of \$1,214,287.

On March 19, 2003, the University of Virginia issued \$200,000,000 in General Revenue Pledge Bonds. The issue consisted of two series. Series A for \$82,010,000 was issued to advance-refund \$79,870,000 of outstanding Series 1993A, Series 1993B, and 1992B Bonds. The advance refunding reduced the aggregate debt service by \$9,986,322, representing a net present-value savings of \$6,953,781. Series B for \$117,990,000 was issued to fund new construction on the Grounds of the University of Virginia.

Also on March 19, 2003, the University of Virginia entered into a revolving credit agreement with a maximum principal amount of \$82,010,000 to provide liquidity for (i) the Series 2003A General Revenue Pledge Bonds and (ii) the Series 2003A Notes, which the University may issue from time to time under its commercial paper program. There were no advances outstanding under this credit agreement as of June 30, 2003.

9c and 9d Bonds are supported by all revenue of the University not otherwise pledged.

NOTE 4: AFFILIATED COMPANIES

University of Virginia Imaging, L.L.C.

On March 26, 2002, the Medical Center entered into an agreement with OIA of Virginia, L.L.C., to establish University of Virginia Imaging, L.L.C. The limited liability corporation was formed to operate an outpatient diagnostic imaging center to help respond to the need for radiology services in the Charlottesville, Virginia, area.

The Medical Center formerly operated an outpatient imaging department offering MRI, plain film radiography, fluoroscopy, and ultrasound in office space at the Fontaine Research Park in Charlottesville, Virginia. Although available to all U.Va. physicians, the site principally services the orthopedic physicians located at Fontaine. University of Virginia Imaging, L.L.C., will provide services to outpatients from the Medical Center's primary and secondary service areas. The existing operations at Fontaine merged with this new outpatient diagnostic center, also located at Fontaine. Operations started on October 1, 2002.

Since the Medical Center owns 80 percent of University of Virginia Imaging, L.L.C., its financial activity is presented under the consolidation method.

Community Medicine, L.L.C.

The University believed it was imperative to offer health care in the community that allowed the University primary care physician providers an alternative to the traditional model of healthcare delivery. This new model gives physicians an organizational structure that allows them the opportunity to practice independently in a virtual private-practice environment with all the risks and gains associated with an independent model.

On November 14, 2000, the University of Virginia established Community Medicine University of Virginia, L.L.C. (Community Medicine). Community Medicine was established as a limited liability corporation (L.L.C.) under the laws of the Commonwealth of Virginia to house physician practices. As an L.L.C., which is a wholly owned subsidiary of the University, Community Medicine is considered a disregarded entity for tax purposes. The financial activity of Community Medicine, as a wholly owned subsidiary, will be accounted for under the consolidation method.

An initial investment of \$750,000 was made to Community Medicine in May 2001. Community Medicine commenced operations on July 1, 2001. An additional investment of \$500,000 was made in July 2001, bringing the total equity contributions in Community Medicine to \$1,250,000. During fiscal year 2003, the Medical Center made additional investments of \$310,000, bringing the total investment to \$1,560,000. Community Medicine has recorded losses of \$712,340 and \$823,912 for the fiscal years ending June 30, 2003, and 2002, respectively, bringing the net investment to \$23,748.

Central Virginia Health Network, Inc.

In May 1995, the Medical Center joined the Central Virginia Health Network, Inc. (CVHN), a partnership of eight Richmond-area hospitals. Central Virginia Health Network was formed to provide an efficient and coordinated continuum of care, with services ranging from acute hospital treatment to primary physician care and home health services.

The Medical Center originally paid \$100 for 10,000 shares of common stock and \$109,900 as additional paid-in capital. In addition, the Medical Center is obligated for monthly dues to Central Virginia Health Network of \$15,913. The net investment in CVHN is summarized below. Complete financial statements can be obtained from the registered agent: Steven D. Gravely, Esq., Mezzullo and McCandlish, Post Office Box 796, Richmond, Virginia 23206.

University of Virginia/HEALTHSOUTH L.L.C.

The Medical Center entered into a joint venture with HEALTHSOUTH Corporation to establish an acute rehabilitation facility. The facility, located at the Fontaine Research Park in Charlottesville, Virginia, provides patient services to the region. The Medical Center made a capital contribution of \$2,230,000 to capitalize the joint venture in May 1996, which represents a 50 percent interest in the joint venture. The net investment in HEALTHSOUTH is summarized below. Complete financial statements can be obtained from the managing member: HEALTHSOUTH Corporation, 7700 East Parham Road, Richmond, Virginia 23294.

Valiance Health, L.L.C.

In November 1997, the Medical Center became a participant with Rockingham Memorial Hospital and Augusta Health Care, Inc., in Valiance Health, L.L.C. (Valiance), a joint venture engaging in the business of integrating and coordinating the delivery of healthcare services in Central and Western Virginia. The Medical Center contributed \$100,000 in initial capital, which entitles it to a pro-rata distribution of any profits and losses of Valiance.

University HealthSystem Consortium (UHC)

In December 1986, the Medical Center became a member of the University HealthSystem Consortium (UHC). Founded in 1984, UHC is an alliance of the clinical enterprises of academic health centers. While focusing on the clinical mission, UHC is mindful of and supports the research and education missions. The mission of the University HealthSystem Consortium is to advance knowledge, foster collaboration, and promote change to help members compete in their respective healthcare markets. In keeping with this mission, UHC helps members pool resources, create economies of scale, improve clinical and operating efficiencies, and influence the direction and delivery of health care. Accordingly, UHC is organized and operated on a cooperative basis for the benefit of its member health systems as patrons.

UHC is a not-for-profit organization. It is incorporated as a non-stock corporation and designated as a non-exempt cooperative that is taxable under Subchapter T (Section 1382-1388) of the Internal Revenue Code. As such, UHC's bylaws provide for distributions of patronage dividends to its patrons. This allocation is based on the value of business done with or for each patron by UHC. For fiscal year 2001, the Medical Center began recording the portion of the patronage dividends that were held by UHC as patronage equity.

AFFILIATED COMPANIES AS OF JUNE 30, 2003 (in thousands)

	UNIVERSITY OF VIRGINIA IMAGING, LLC	COMMUNITY MEDICINE	CENTRAL VIRGINIA HEALTH NETWORK	HEALTHSOUTH	VALIANCE	UHC
Common stock and equity contributions	\$ 687	\$1,560	\$232	\$2,230	\$100	\$ -
Share of accumulated income (loss)	1,016	(1,536)	(31)	136	56	441
NET INVESTMENT	\$1,703	\$ 24	\$201	\$2,366	\$156	\$441

AFFILIATED COMPANIES AS OF JUNE 30, 2002 (in thousands)					
	COMMUNITY MEDICINE	CENTRAL VIRGINIA HEALTH NETWORK	HEALTHSOUTH	VALIANCE	UHC
Common stock and equity contributions	\$1,250	\$232	\$2,230	\$100	\$ –
Share of accumulated income (loss)	(824)	(23)	(1,437)	48	489
NET INVESTMENT	\$ 426	\$209	\$ 793	\$148	\$489

HealthCare Partners, Inc.

In May 1995, HealthCare Partners, Inc. (HealthCare Partners), a non-stock, non-profit corporation, was established to support network-ing, external business relationships with neighboring hospitals and physicians groups, and expansion of primary care activities. The Medical Center and the Health Services Foundation are the primary contributors to the funding of the corporation. The corporation is gov-erned by a board of directors composed of Health Sciences Center staff, community members, and University Board of Visitors appointees.

NOTE 5: AFFILIATED FOUNDATIONS

The financial statements do not include the assets, liabilities, or net assets of the University of Virginia Health Services Foundation, the University of Virginia Foundation and Subsidiaries, nor any other foundation. These foundations are separately incorporated entities, and the related financial statements are examined by other auditors. The University received gifts from these and other foundations amounting to approximately \$58.0 million and \$45.5 million during 2003 and 2002, respectively. The condensed summary below is based solely upon the reports of other auditors.

AFFILIATED FOUNDATIONS CONDENSED BALANCE SHEET (in thousands)				
	HEALTH SERVICES FOUNDATION AS OF JUNE 30		UNIVERSITY OF VIRGINIA FOUNDATION AS OF JUNE 30	
	2002	2001	2002	2001
ASSETS:				
Current assets due from the University	\$ 5,383	\$ 5,115	\$ 332	\$ –
Other current assets	53,297	53,464	6,780	4,254
Other assets	55,950	58,862	190,844	180,530
TOTAL ASSETS	\$114,630	\$117,441	\$197,956	\$184,784
LIABILITIES AND NET ASSETS:				
Current liabilities due to the University	\$ 10,753	\$ 7,295	\$ 9,077	\$ 8,212
Other current liabilities	26,993	30,517	22,483	7,523
Long-term debt due to the University	–	–	30,723	36,875
Other long-term debts	52,810	50,672	71,800	66,102
Obligations to the University under trust agreements	–	–	10,469	11,833
Net assets	24,074	28,957	53,404	54,239
TOTAL LIABILITIES AND NET ASSETS	\$114,630	\$117,441	\$197,956	\$184,784

AFFILIATED FOUNDATIONS CONDENSED STATEMENT OF REVENUES AND EXPENDITURES (in thousands)				
	HEALTH SERVICES FOUNDATION AS OF JUNE 30		UNIVERSITY OF VIRGINIA FOUNDATION AS OF JUNE 30	
	2002	2001	2002	2001
REVENUES:				
Professional and technical services provided by the University	\$ 21,500	\$ 19,900	\$29,670	\$28,608
Rental income from the University	–	–	2,766	2,025
Other	160,897	143,823	–	–
TOTAL REVENUES	\$182,397	\$163,723	\$32,436	\$30,633
EXPENDITURES:				
Office space and administrative services provided by the University	\$ 908	\$ 790	\$ –	\$ –
Clinical operations provided by the University	1	1	–	–
Gifts to the University	7,118	7,546	–	–
Other	177,292	161,085	30,823	29,921
TOTAL EXPENDITURES	\$185,319	\$169,422	\$30,823	\$29,921

NOTE 6: APPROPRIATIONS

The University receives state appropriations from the General Fund of the Commonwealth. The Appropriation Act specifies that such unexpended appropriations shall revert, as specifically provided by the General Assembly, at the end of the biennium. For years ending at the middle of a biennium, unexpended appropriations that have not been approved for reappropriation in the next year by the Governor become part of the General Fund of the Commonwealth and are, therefore, no longer available to the University for disbursements.

The chart to the right is a summary of state appropriations received by the University and the University's College at Wise, including all supplemental appropriations and reversions (in thousands):

	2003	2002
Original legislative appropriation per Chapter 1042, as amended	\$137,858	\$ -
Original legislative appropriation per Chapter 814	-	177,087
ADJUSTMENTS:		
Reappropriation 2001	\$ -	\$ 4,639
Matching funds for deferred compensation program	-	589
Bonus funding	5,974	-
E-procurement charge	(124)	-
Group life rate suspension	(797)	-
Retirees' health credit reduction	(151)	(670)
Health insurance premium increase	148	-
VRS rate reduction	(2,027)	(3,674)
VSDP rate increase	222	-
VSDP rate reduction	(112)	-
Miscellaneous appropriation	(23)	(67)
Reversions	(273)	(7,308)
Move funds to fishery (VGMSC)	(570)	-
Miscellaneous educational and general	701	5,457
TOTAL	\$140,826	\$176,053

NOTE 7: NATURAL CLASSIFICATIONS WITH FUNCTIONAL CLASSIFICATIONS

OPERATING EXPENSES BY FUNCTIONAL CLASSIFICATION AS OF JUNE 30, 2003 (in thousands)

	COMPENSATION	SUPPLIES AND SERVICES	SCHOLARSHIPS	UTILITIES	DEPRECIATION	OTHER	TOTAL
Instruction	\$205,525	\$ 13,924	\$ 2,036	\$ 1,634	\$ -	\$ 1,255	\$ 224,374
Research	123,103	122,520	12,223	842	-	340	259,028
Public service	14,725	12,821	602	207	-	(57)	28,298
Academic support	61,562	18,431	318	926	-	(610)	80,627
Student services	14,593	5,320	162	169	-	220	20,464
Institutional support	48,537	(266)	7	1,539	-	1,409	51,226
Operation of plant	35,476	(32,392)	9	38,858	-	95	42,046
Student aid	534	3,101	22,185	-	-	266	26,086
Auxiliary	41,076	46,105	77	2,500	-	(453)	89,305
Depreciation	-	-	-	-	63,941	-	63,941
Patient services	277,331	260,658	-	11,515	35,974	22,860	608,338
Other	(261)	(1,237)	119	528	-	-	(851)
TOTAL	\$822,201	\$448,985	\$37,738	\$58,718	\$99,915	\$25,325	\$1,492,882

OPERATING EXPENSES BY FUNCTIONAL CLASSIFICATION AS OF JUNE 30, 2002 (in thousands)

	COMPENSATION	SUPPLIES AND SERVICES	SCHOLARSHIPS	UTILITIES	DEPRECIATION	OTHER	TOTAL
Instruction	\$212,400	\$ 5,919	\$ 2,380	\$ 1,778	\$ -	\$ 1,564	\$ 224,041
Research	110,750	104,059	8,992	859	-	924	225,584
Public service	13,671	10,285	874	229	-	333	25,392
Academic support	62,628	30,320	548	586	-	(1,236)	92,846
Student services	14,309	4,994	115	248	-	583	20,249
Institutional support	48,195	2,235	24	2,299	-	4,223	56,976
Operation of plant	40,201	(21,159)	7	37,301	-	(46)	56,304
Student aid	420	2,764	20,801	-	-	102	24,087
Auxiliary	41,736	41,586	105	1,534	-	(4,284)	80,677
Depreciation	-	-	-	-	64,266	-	64,266
Patient services	285,617	236,286	-	11,020	34,362	22,521	589,806
Other	2,053	(6,150)	309	350	-	5	(3,433)
TOTAL	\$831,980	\$411,139	\$34,155	\$56,204	\$98,628	\$24,689	\$1,456,795

NOTE 8: RETIREMENT PLANS

Employees of the University are employees of the Commonwealth. Substantially all full-time classified salaried employees participate in a defined benefit pension plan administered by the Virginia Retirement System (VRS). Information relating to this plan is available at the statewide level only in the Commonwealth of Virginia's *Comprehensive Annual Financial Report (CAFR)*. The Commonwealth, not the University, has overall responsibility for contributions to this plan.

Substantially all full-time faculty, certain administrative staff, and the majority of Medical Center employees participate in Faculty Optional Retirement Plans. These are defined-contribution plans to which the University contributes an amount established by the statute. Faculty and certain administrative staff are fully vested immediately; Medical Center employees fully vest after one or two years of employment, depending on their date of hire.

Total pension costs under the plans were approximately \$34.4 million and \$33.3 million for the years ended June 30, 2003, and 2002, respectively. Contributions to the Optional Retirement Plans were calculated using base salaries of \$350.0 million and \$337.6 million for the years ended June 30, 2003, and 2002, respectively. The contribution percentage amounted to 9.8 percent and 9.9 percent for the years ended June 30, 2003, and 2002, respectively.

NOTE 9: POST-EMPLOYMENT BENEFITS OTHER THAN PENSION BENEFITS

The Commonwealth of Virginia participates in the VRS-administered statewide group life insurance program, which provides post-employment life insurance benefits to eligible retired and terminated employees. The Commonwealth also provides health care credits against the monthly health insurance premiums of its retirees who have at least fifteen years of state service and participate in the state health plan. Information related to these plans is available at the statewide level in the Commonwealth's *Comprehensive Annual Financial Report (CAFR)*.

University of Virginia faculty receive \$5,000 in retiree life insurance, and Medical Center employees who do not participate in VRS have a variety of retiree life schedules depending on termination date and years of service. Additionally, health care credits are also provided to participants in the U.Va. Health Plan. These participants are allowed to remain in the Plan after retirement until age 65.

NOTE 10: SELF-INSURANCE

All University employees have an option to participate in the University's self-funded, comprehensive medical care benefits program. The cost of medical care is paid out of employee and employer contributions and is held in a separate bank account. The market value of investments at June 30, 2003, and 2002 was \$16.0 and \$19.8 million, respectively. The estimated liability for outstanding claims at June 30, 2003, and 2002 was \$9.3 million and \$7.7 million, respectively. The University has contracted with Southern Health Services, Inc., a third-party administrator, to provide administrative services for this healthcare benefits program.

University employees are covered by a self-insured workers' compensation benefits program administered by the Commonwealth of Virginia's Department of Human Resources. Information relating to this plan is available at the statewide level only in the Commonwealth's *Comprehensive Annual Financial Report (CAFR)*.

The risk management insurance plans are administered by the Department of Treasury, Division of Risk Management. Risk management insurance includes property, boiler and machinery, crime, employee faithful performance of duty bond, general (tort) liability, professional liability (includes medical malpractice), aviation and watercraft coverage, and automobile liability. The University is self-insured for the first \$100,000 of each property and boiler and machinery loss, and for the first \$20,000 of each vehicle physical damage loss. The University also maintains excess crime/employee dishonesty and excess vehicle physical damage insurance coverages.

NOTE 11: FUNDS HELD IN TRUST BY OTHERS

Assets of funds held by trustees for the benefit of the University are not reflected in the accompanying Statement of Net Assets. The University has irrevocable rights to all or a portion of the income of these funds, but the assets of the funds are not under the management of the University. The market value of the funds held by trustees for the benefit of the University at June 30, 2003, and 2002 was \$110 million and \$113 million, respectively, and income received totaled \$7.0 million and \$6.5 million, respectively.

NOTE 12: COMMITMENTS

The University has entered into numerous agreements to lease land, buildings and equipment of which the total expense was approximately \$20.2 million and \$17.6 million for the years ended June 30, 2003, and 2002, respectively.

As of June 30, 2003, the University has outstanding construction contracts commitments of approximately \$112 million. The University's commitments for equipment, leases, and services are as follows (in thousands):

YEAR ENDING JUNE 30	LEASE OBLIGATIONS
2004	\$ 8,127
2005	2,765
2006	2,148
2007	1,682
2008	689
2009-13	1,479
2014-18	1,109
2019-23	823
2024-28	823
2029-33	823
2034-38	823
2039-43	823
2044-48	659
2049-53	83
TOTAL	\$22,856

Litigation

The University is a defendant in a number of legal actions. While the final outcome cannot be determined at this time, management is of the opinion that the liability, if any, for these legal actions will not have a material effect on the University's accounting position.

NOTE 13: SUBSEQUENT EVENTS

Community Medicine University of Virginia, L.L.C.
The Medical Center contributed an additional \$250,000 to Community Medicine in July 2003, bringing its total contributions to \$1,810,000.

Commercial Paper General Revenue Pledge Notes
In November 2003, the University issued \$100,000,000 Commercial Paper General Revenue Pledge Notes consisting of a tax-exempt series (the Series 2003A Notes) and a taxable series (the Series 2003B Notes). The notes will be issued from time to time to temporarily finance capital projects.

Pending Governmental Accounting Standards Board Statement: Statement No. 39 of the Governmental Accounting Standards Board, *Determining Whether Certain Organizations Are Component Units*, was issued May 2002, to be effective for the fiscal year ending June 30, 2004. This Statement provides additional guidance regarding the inclusion of certain organizations as component units. Generally, it requires an organization to be reported as a component unit if the organization raises and holds economic resources for the direct benefit of the University, even if the University is not financially accountable for the organization. As a result, the University will be required under Statement No. 39 to include selected affiliated foundations in the body of its financial statements, rather than the Notes to the Financial Statements. The University is currently in the process of determining foundations to be included as component units.

UNIVERSITY ADMINISTRATION 2002-2003

John T. Casteen III, *President*
Leonard W. Sandridge, *Executive Vice President and Chief Operating Officer*
Gene D. Block, *Vice President and Provost*
R. Ariel Gomez, M.D., *Vice President for Research and Graduate Studies*
William W. Harmon, *Senior Vice President*
R. Edward Howell, *Vice President and Chief Executive Officer of the Medical Center*
Patricia M. Lampkin, *Vice President for Student Affairs*
Robert E. Reynolds, M.D., *Vice President and Chief Information Officer*
Yoke San L. Reynolds, *Vice President for Finance*
Colette Sheehy, *Vice President for Management and Budget*
Robert D. Sweeney, *Senior Vice President for Development and Public Affairs*
Edward L. Ayers, *Dean of the College and Graduate School of Arts and Sciences*
David W. Breneman, *Dean of the Curry School of Education*
Arthur "Tim" Garson, M.D., *Vice President and Dean of the School of Medicine*
Robert S. Harris, *Dean of the Darden Graduate School of Business Administration*
John C. Jeffries, Jr., *Dean of the School of Law*
B. Jeanette Lancaster, *Dean of the School of Nursing*
Richard W. Miksad, *Dean of the School of Engineering and Applied Science*
Sondra F. Stallard, *Dean of the School of Continuing and Professional Studies*
Karen Van Lengen, *Dean of the School of Architecture*
Carl P. Zeithaml, *Dean of the McIntire School of Commerce*
John A. Blackburn, *Dean of Undergraduate Admission*
H. E. "Penny" Rue, *Dean of Students*
M. Rick Turner, *Dean of African-American Affairs*
Karin Wittenborg, *University Librarian*
Steven H. Kaplan, *Chancellor, University of Virginia's College at Wise*

THE RECTOR AND VISITORS

Gordon F. Rainey, Jr., *Richmond, Virginia, Rector*
Thomas F. Farrell II, *Richmond, Virginia, Vice Rector*
Thomas J. Bliley, Jr., *Richmond, Virginia*
William G. Crutchfield, Jr., *Charlottesville, Virginia*
Susan Y. "Syd" Dorsey, *Mechanicsville, Virginia*
Charles L. Glazer, *Greenwich, Connecticut*
William H. Goodwin, Jr., *Richmond, Virginia*
Mark J. Kington, *Alexandria, Virginia*
Lewis F. Payne, Jr., *Nellysford, Virginia*
Don R. Pippin, *Norton, Virginia*
Terence P. Ross, *Alexandria, Virginia*
Thomas A. Saunders III, *New York, New York*
Warren M. Thompson, *Herndon, Virginia*
Edwin Darracott Vaughan, Jr., M.D., *New York, New York*
Georgia M. Willis, *Ruther Glen, Virginia*
John O. Wynne, *Virginia Beach, Virginia*
John R. M. Rodney, *Student Member, Charlottesville, Virginia*
Alexander G. Gilliam, Jr., *Secretary to the Board of Visitors*

FINANCIAL STAFF

Leonard W. Sandridge, *Executive Vice President and Chief Operating Officer*
Yoke San L. Reynolds, *Vice President for Finance*
Colette Sheehy, *Vice President for Management and Budget*
Stephen A. Kimata, *Assistant Vice President for Finance and University Comptroller*
Alice W. Handy, *University Treasurer*

INTERNAL AUDIT

Barbara J. Deily, *Director of Audits*

University of Virginia President's Report
Produced by the Office of University Publications and Development Communications
P.O. Box 400807, Charlottesville, Virginia 22904-4807
E-mail: ws5a@virginia.edu.

ABOUT THE COVER

The paintings of the University on the cover and throughout the report are by Lincoln Perry, a visiting faculty member in the McIntire Department of Art and the artist who painted *The Student's Progress*, the eleven-panel mural completed in 2000 in Old Cabell Hall. The paintings are provided courtesy of Les Yeux du Monde gallery in Charlottesville. For more information, call 434-973-5566, or visit <http://lesyeuxdumonde.com>.

Untitled, Latitude/Longitude Box, by Joseph Cornell (page 6) courtesy of © The Joseph and Robert Cornell Memorial Foundation/ Licensed by VAGA, New York, New York.

Photography by Rebecca Arrington, Ian Bradshaw, Jim Carpenter, Tom Cogill, Stacey Evans, Daniel Grogan, Stephanie Gross, Peggy Harrison, Michael Higgins, Starke Jett, Katherine Kayser, Scott Neville, Andrew Shurtleff, Jackson Smith, Audrey Snyder, Bill Sublette, and Matthew Worden.

Design by Bill Thompson, University Publications and Development Communications.

Consistent with federal and state law, the University does not discriminate in any of its programs, procedures, or practices on the basis of age, color, disability, national or ethnic origin, political affiliation, race, religion, sex (including pregnancy), sexual orientation, or veteran status. The University operates equal opportunity and affirmative action programs for faculty, staff, and students, including discriminatory harassment policies and procedures. The University of Virginia is an Equal Opportunity/Affirmative Action Employer. The University's Section 504 and Americans with Disabilities Act Coordinator is Bradford K. Holland, University Ombudsman (434-924-7819; ombuds@virginia.edu). Mr. Holland also serves as the Interim Title IX Coordinator in the Office of Equal Opportunity Programs (434-924-3200; bkh9d@virginia.edu). Both offices are in Washington Hall, East Range, P.O. Box 400219, Charlottesville, Virginia 22904.

An online version of this report is available at www.virginia.edu/president/report03.

Produced with private funds.

Copyright © 2003 by the Rector and Visitors of the University of Virginia